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**Public Private Partnerships—A Strategy to Rebuild California?
Preliminary Conference Agenda
October 17, 2007
AMD The Commons
1 AMD Drive, Sunnyvale, CA 94088-3453**

7:30 am Registration

8:00 am Opening remarks: Carl Guardino, CEO, Silicon Valley
Leadership Group

Keynote introduction: Raquel González Bank of America's
Silicon Valley Market President
Bank of America

8:10 am **Keynote: Tyler Duvall, Assistant Secretary for
Transportation Policy, US DOT**

8:45 am **Looking Homeward: John Flaherty, Carlyle Group**

9-9:45 am **California & Public-Private Partnerships (P3s):** Moderated
discussion about California's experience with P3s, their potential and pitfalls.
Moderator: Carl Guardino, Silicon Valley Leadership Group

Panelists:

1. **David Crane, Governor Schwarzenegger's advisor for jobs and economic growth**
2. **Cindy McKim, Caltrans CFO**
3. **Professor David Dowall, Director, Institute of Urban & Regional Development, at the University of California, Berkeley**

10-11:15 **Workshop Session I: Case studies**

1. Transit

Moderator: Art Bauer, Staff Director, Senate Transportation & Housing
Committee

Panelists:

- **Canada Line**, Jane Bird, President and CEO, Vancouver, BC
- **Barcelona Trambaix system**, Philippe Payen, Director, Strategy, Veolia Transportation
- **Denver FasTrack**, Tom Rousakis, Goldman Sacks.
- **Oakland Airport Connector**, Kathy Mayo, BART

2. Highways

Moderator: John F. Barna Jr., Executive Director, California Transportation
Commission

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Panelists:

- **South Bay Expressway (SR 125)**, Greg Hulsizer, CEO, California Transportation Ventures
- **Route 28, Virginia**, Thomas (Tom) W. Pelnik, III, Director, Innovative Project Delivery Division, VDOT.
- **Golden Ears Bridge**—Fred Cummings, VP Major Construction, The Greater Vancouver Transportation Authority (TransLink)

3. Water

Moderator: Gary Wolff, Vice Chair, California State Water Resources Control Board

Panelists:

- **Tampa Bay Water** Water treatment and desalination plants, Jonathan M. Kennedy, Senior Manager, Engineering and Projects, Tampa Bay Water
- **Santa Paula, Ventura County**. New wastewater treatment plant. Chris Alario, Business Development, American Water
- **Carlsbad Desalination Project**, Jim Elliott, Deputy City Manager, City of Carlsbad
- **Water Capital**, Mexico. Gustavo Téllez-Girón Peón, CEO, Water Capital

4. Educational & Civic Facilities and Downtown Redevelopment

Moderator: Larry Carr, Morgan Hill Mayor Pro Tem & Associate Vice President Government & Community Relations, San Jose State University

Panelists:

- **Arizona State University: research, housing, mixed use, energy**, Scott Cole
- **European public school P3 initiatives** (UK and Denmark), Joseph Aiello, Meridiam Infrastructure Fund
- **Mixed-use transit-oriented developments & civic facilities**, John Stainback, Stainback Public-Private Real Estate (SPPRE)
- **San Jose Unified School District-- Solar Initiative**, Ty Williams, School Construction Manager.

11:15am-11:30am transition

11:30 am– 12:45 pm Workshop Session II

1. **Transit Lab:** Dialogue between transit P3 experts and transit agencies about how a P3 could be structured to help realize several California transit projects.

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Moderator: Ian McAvoy, SamTrans, Chief Development Officer

Experts:

- Kimberley Paparello, Principal, Bank of America
- Charlie Shorter, Ernst & Young, Director
- Jeffrey A. Parker, President, Parker & Associates
- Alistair Sawers, Head of US Infrastructure and Project Finance, Royal Bank of Canada (RBC)

Projects:

- **BART extension to Silicon Valley**—a 16.3-mile extension from Fremont to Santa Clara County, Valley Transportation Authority
- **California High Speed Rail**—a 700+ mile system connecting northern and southern California to the Central Valley, California High Speed Rail Authority
- **Downtown to Natoma Airport (DNA)**— a 10 mile LR extension from downtown Sacramento to the Natoma Airport, Sacramento Regional Transit
- **Subway to the Sea, Los Angeles**—a \$5 billion subway extension of Los Angeles' Red Line to Santa Monica, MTA

2. Structuring the Deal

Moderator: Nancy Smith, Nossaman, Guthner Knox & Elliott LLP

Panelists:

- Steve Surprenant, HDR
- Frank Russo, Frank Russo Consulting
- Zane Gresham, Partner, Morrison Foerster

3. P3 Financing Fundamentals & Innovations

Moderator: Jerry Mikolajczyk, VTA, Chief Financial Officer

Panelists:

- Kerri Fox, Fortis Bank, Managing Director and Head Global Export and Project Finance, New York, kerri.fox@us.fortis.com
- John Ma, Goldman Sachs, Managing Director Public sector and Infrastructure Finance Group
- Jessica Soltz-Rudd, Fitch Rating Service
- Sasha Page, IMG Group

4. When to P3 and When Not?

Moderator: Tom Margro, CEO, Transportation Corridor Agencies

Panelists:

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- Tim Martin, CTE, former Transportation Secretary Illinois DOT
- Steve Beatty, KPMG, managing director & chair of global infrastructure and projects group for the Americas
- Dan Dornan, AECOM Consult, author of *User Guidebook on Implementing PPPs for transportation infrastructure projects in the US*.
- Gary Miller, CH2MHill, Senior Vice President, Business Development & Planning

12:45-1:45 pm Networking and Lunch

***** PLENARY SESSION*****

1:45pm **Introduction, Consul General of Canada Mark LePage**
1:50 pm **Lessons from Across the Border: Partnerships British Columbia**, Larry Blain, CEO, Partnerships British Columbia. The Canadian Province of British Columbia is considered the vanguard of public-private partnerships. Partnerships British Columbia, a company owned by the Province whose mission is to facilitate public-private partnerships, has received international accolades for the pace and range of its accomplishments in a relatively short period of time. Larry Blain will talk about why Partnerships BC was created, what it has accomplished and what challenges they have encountered.

2:25 pm Moderated discussion with speaker

Moderator: Lee Gomes, Wall Street Journal

Discussants:

- **Senator Alan Lowenthal**, Chair, Transportation & Housing Committee
- **Winston Hickox**, former Cal-EPA Secretary, Portfolio Manager CalPERS
- **Bob Brownstein**, Policy Director, Working Partnerships USA, former Budget Director, San Jose Mayor Susan Hammer

3:20 pm **Financing our Future: Other Strategies to Fund Infrastructure in California** James Whitty, Manager, Oregon's Innovative Partnerships & Alternative Funding Program, will talk about Oregon's Vehicle Mileage Fee program, an alternative funding mechanism the state is considering to fund transportation improvements in that state.

4 pm Moderated discussion with speaker

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Moderator: Mark Simon, special assistant to SamTrans CEO and former SF Chronicle political reporter and columnist

Discussants:

- **Barry Nelson**, NRDC Senior Policy Analyst
- **Ted Lempert**, President, Children Now. Former California State Assemblymember
- **Steve Heminger**, Executive Director, Metropolitan Transportation Commission and member of the national Surface Transportation Policy and Revenue Study Commission

4:55pm Conclusion